

Financial Strategy 2018/22

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Scrutiny and Overview – 10/07/18

Agenda Item 6

Delivering for Croydon

CROYDON
www.croydon.gov.uk

Financial Position – 2017/18 yr end

- £5.032m overspend funded by £4.7m surplus in collection fund in 2018/19 and £0.332m contribution from general fund balances.

Department	17/18 £000's
People	8,848
Place	(2,779)
Resources/CEO	705
Total departmental	6,774
Corporate items	(8,031)
Exceptional items	6,289
Total overspend	5,032

Financial Standing

2010/11

2017/18

	£000's
General Fund Balances	11,600
Earmarked reserves	38,500
Capital receipts	7,600
Total	57,700
HRA	
HRA Balance	6,137
RTB Receipts	0

	£000's
General fund Balances	10,395
Earmarked reserves	16,153
Capital receipts	11,023
Total	37,571
HRA	
HRA balance	14,535
RTB Receipts	44,400

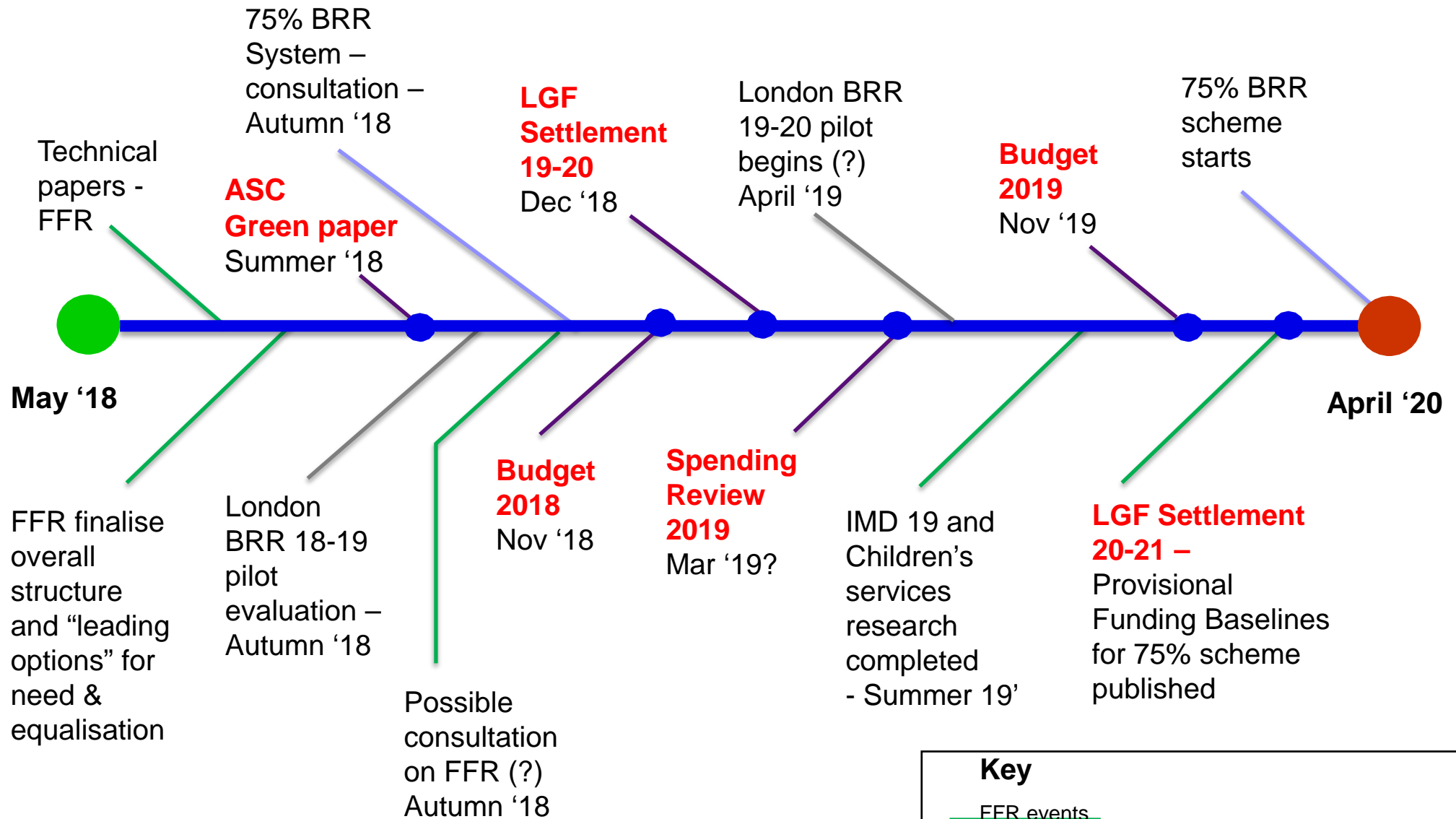
2018/19 Pressures

- Children's Social Care – demand
- SEN transport
- UASC
- Adult Social Care – demand
- Need for investment in prevention and locality model
- Impact of partners' finances (NHS, Police)
- Early delivery of manifesto commitments

2018/22 Financial Strategy – Funding Changes

- Spending review 2019 – the size of the pot for local government unknown
- Fair Funding review 2019 – the split of the pot. How much does each council get?
- New 75% business rates retention system still being designed. The balance between needs and incentives

Timeline of key events

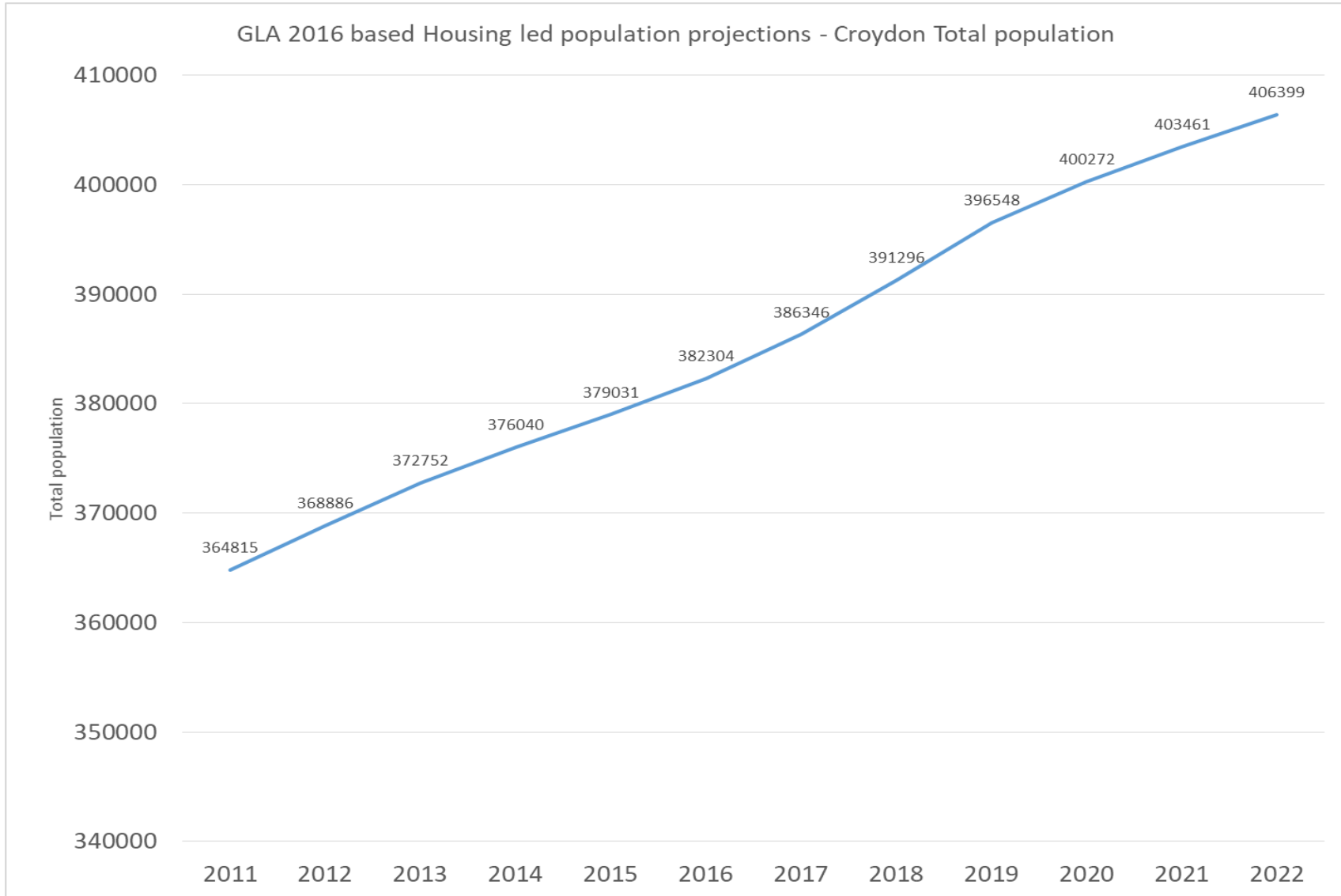


Key

- FFR events
- 75% BRR system events
- London BRR pilot
- Key fiscal / policy events

Between 2018 and 2022 the population of Croydon is projected to grow by 4%

2018 – 391,296
2022 – 406,399



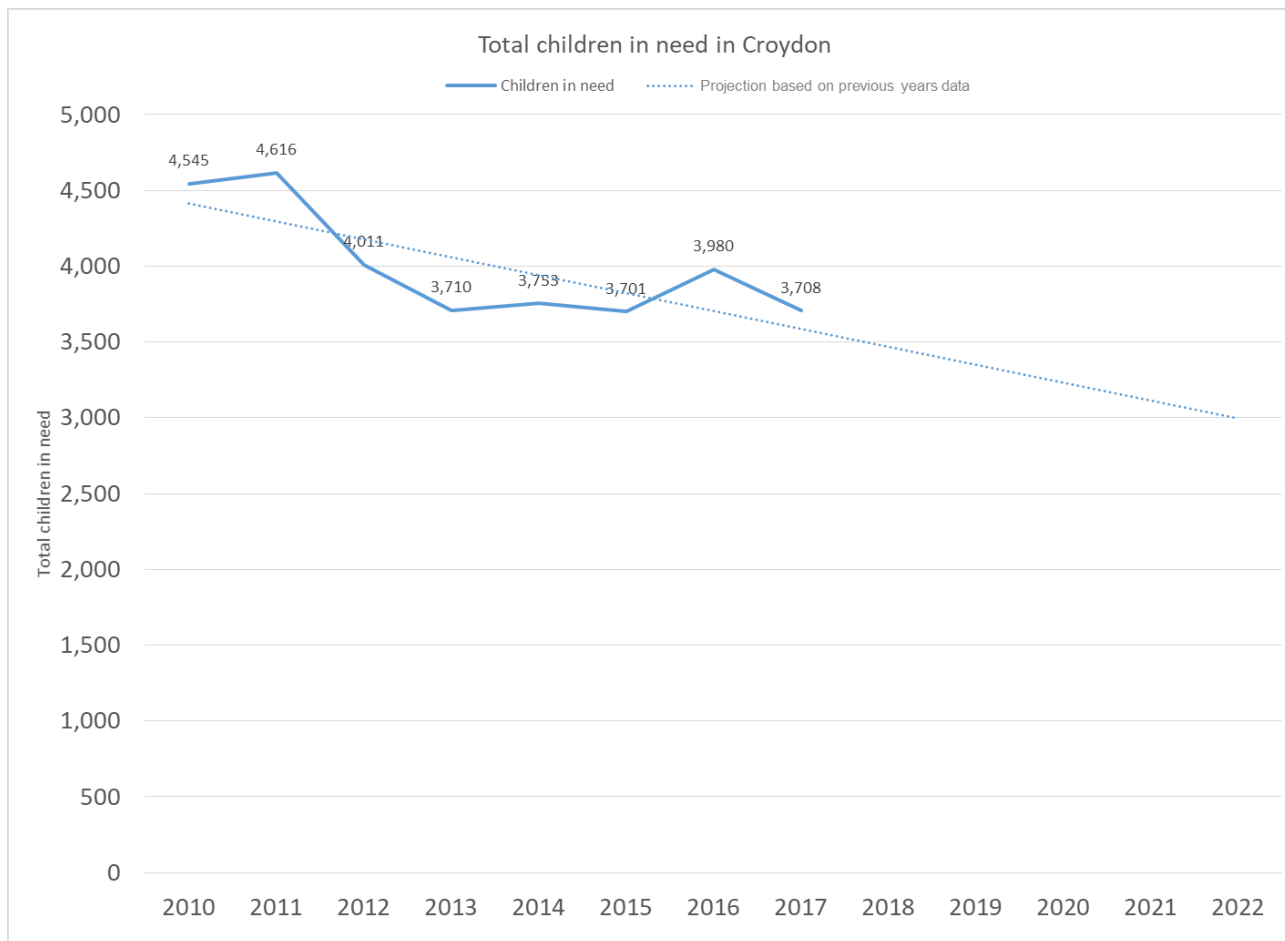
Children's Demand

In 2017 there were 3,708 children in need in Croydon

If our children in need increase at the rate of our total 0-17 children will increase (6%), by 2022 we will have 3,930 children in need

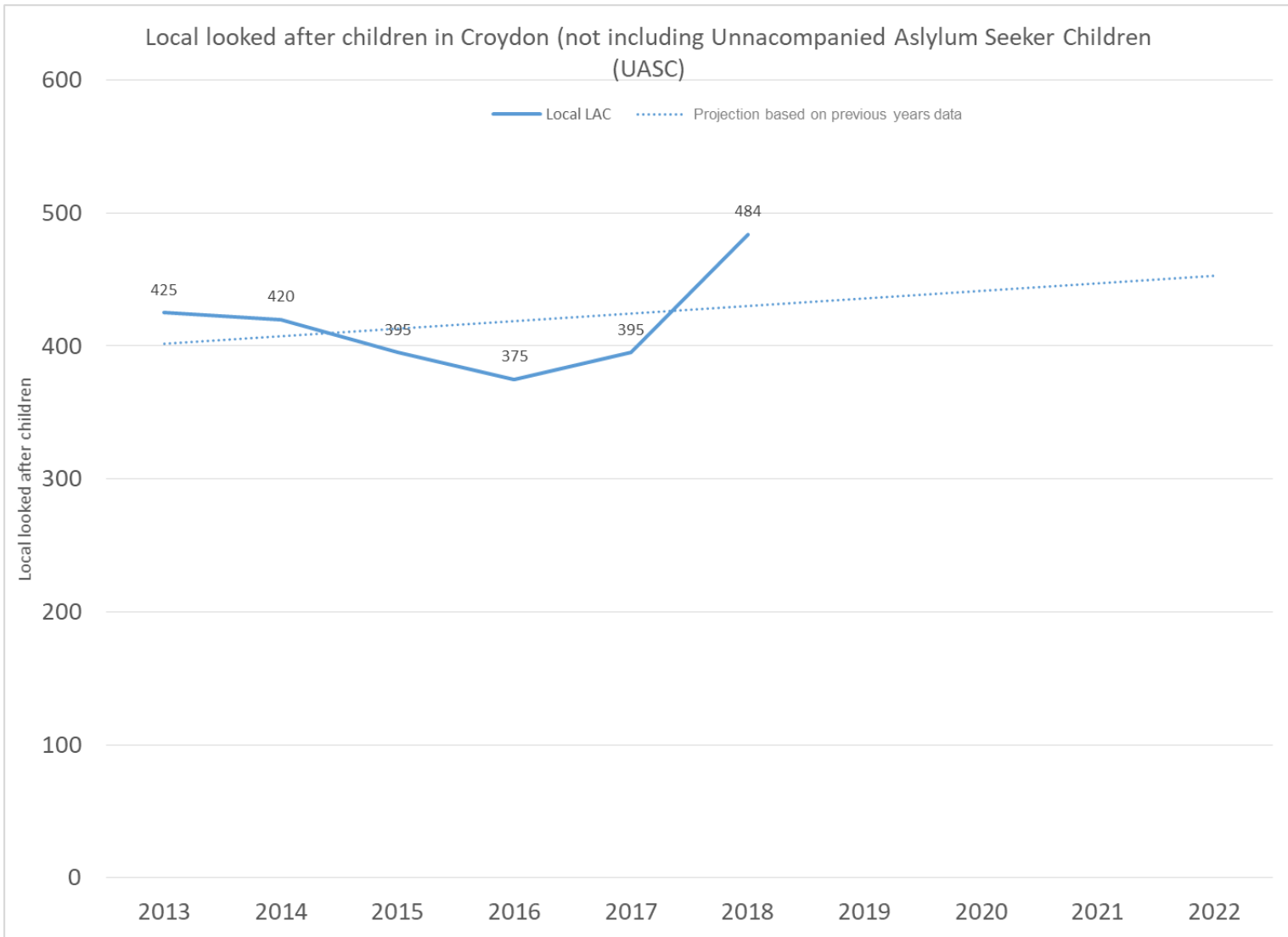
However, the graph below shows our children in need population has shown a steady decrease since 2010 (Despite our 0-17 population increasing during this time)

If that trend continues we will have approximately 3,000 children in need by 2022



In 2018 there were 484 local looked after children in Croydon. The projection based on the last 6 years data shows a steady increase to 2022.

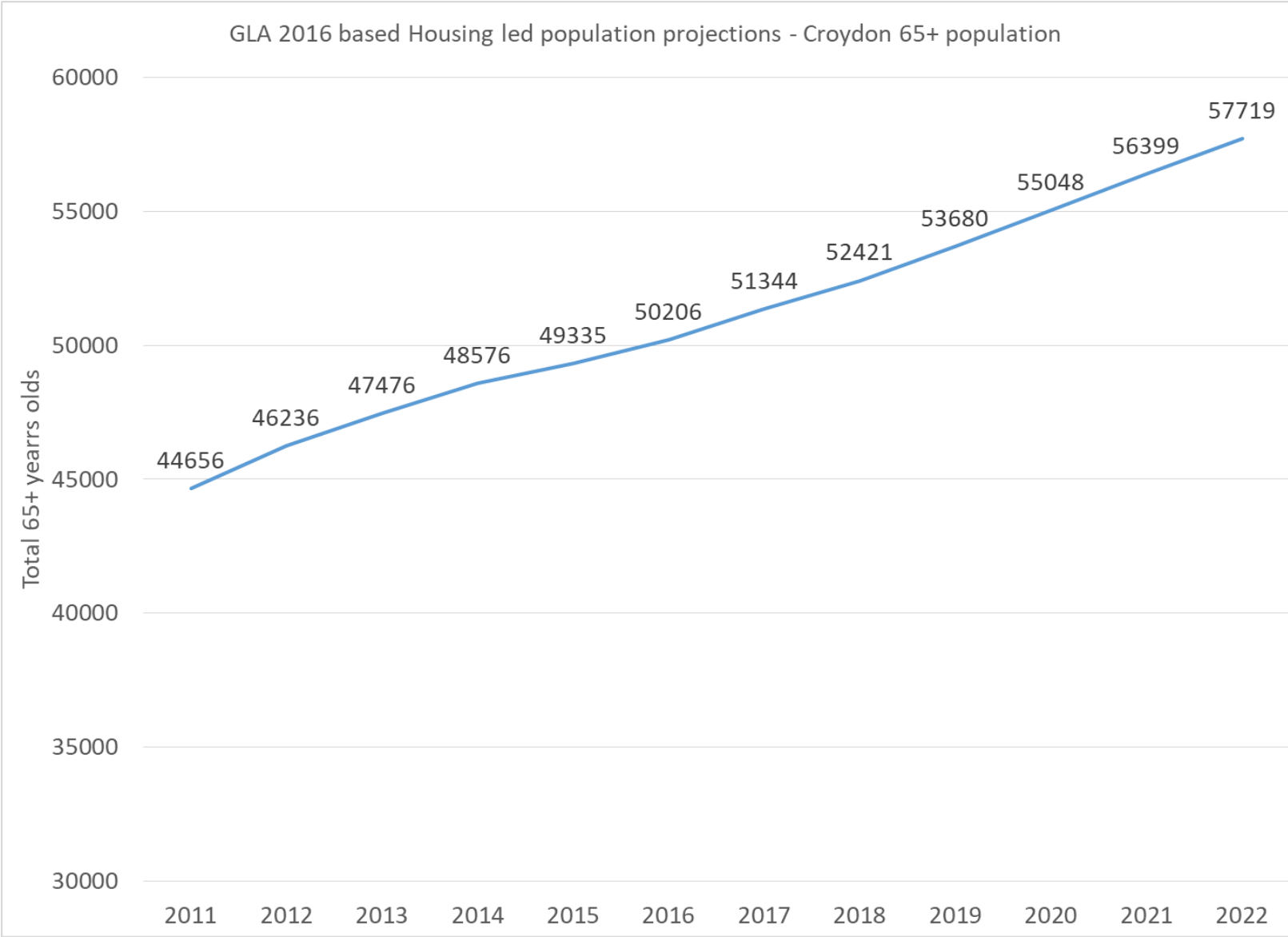
However the increase between 2017 (395) and 2018 (485) is so high there could be an even sharper increase in the coming years



Adults Demand

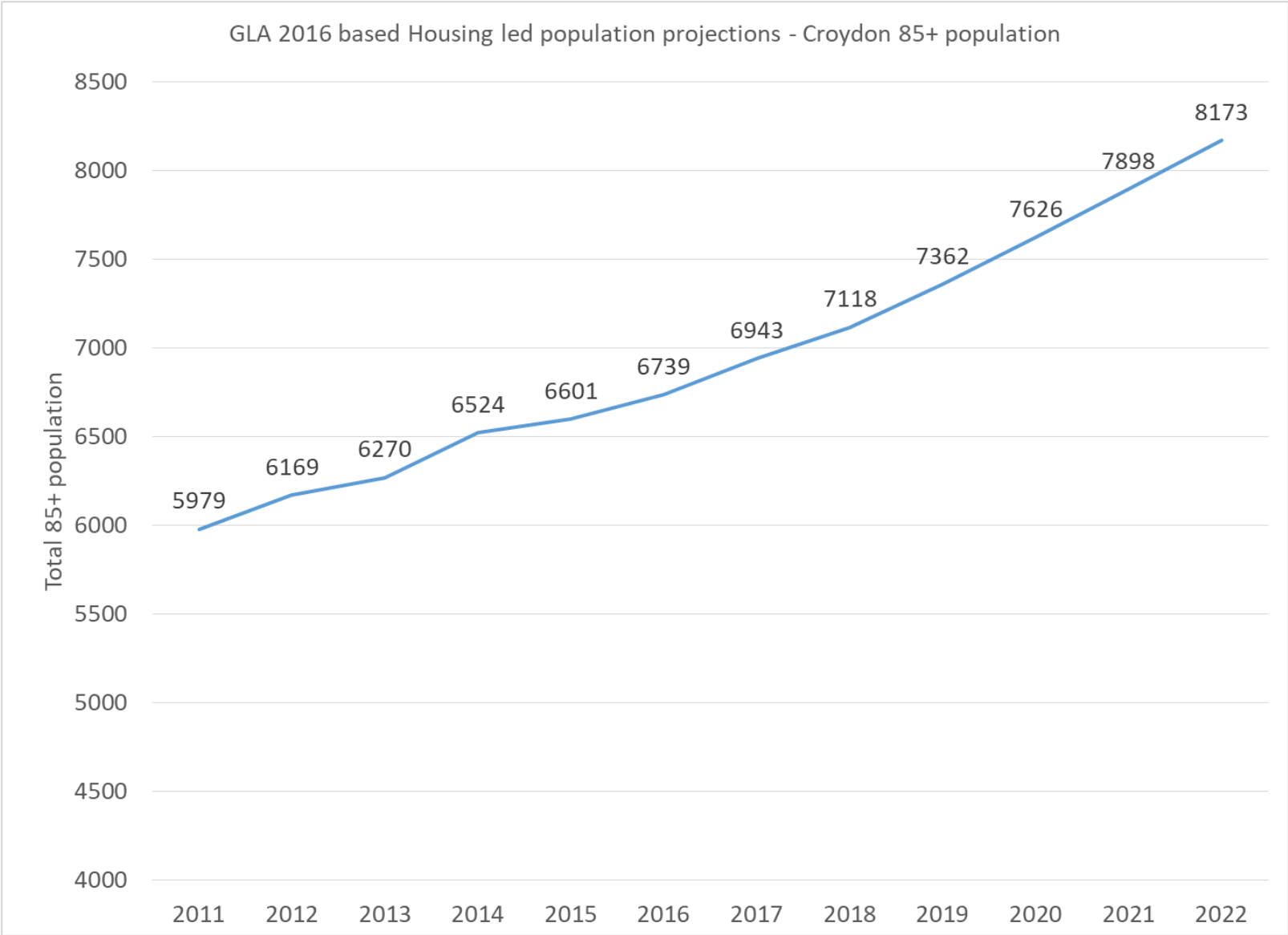
Between 2018 and 2022 the 65+ population of Croydon is projected to grow by 10%

2018 – 52,421
2022 – 57,719



Between 2018 and 2022 the 85+ population of Croydon is projected to grow by 14%

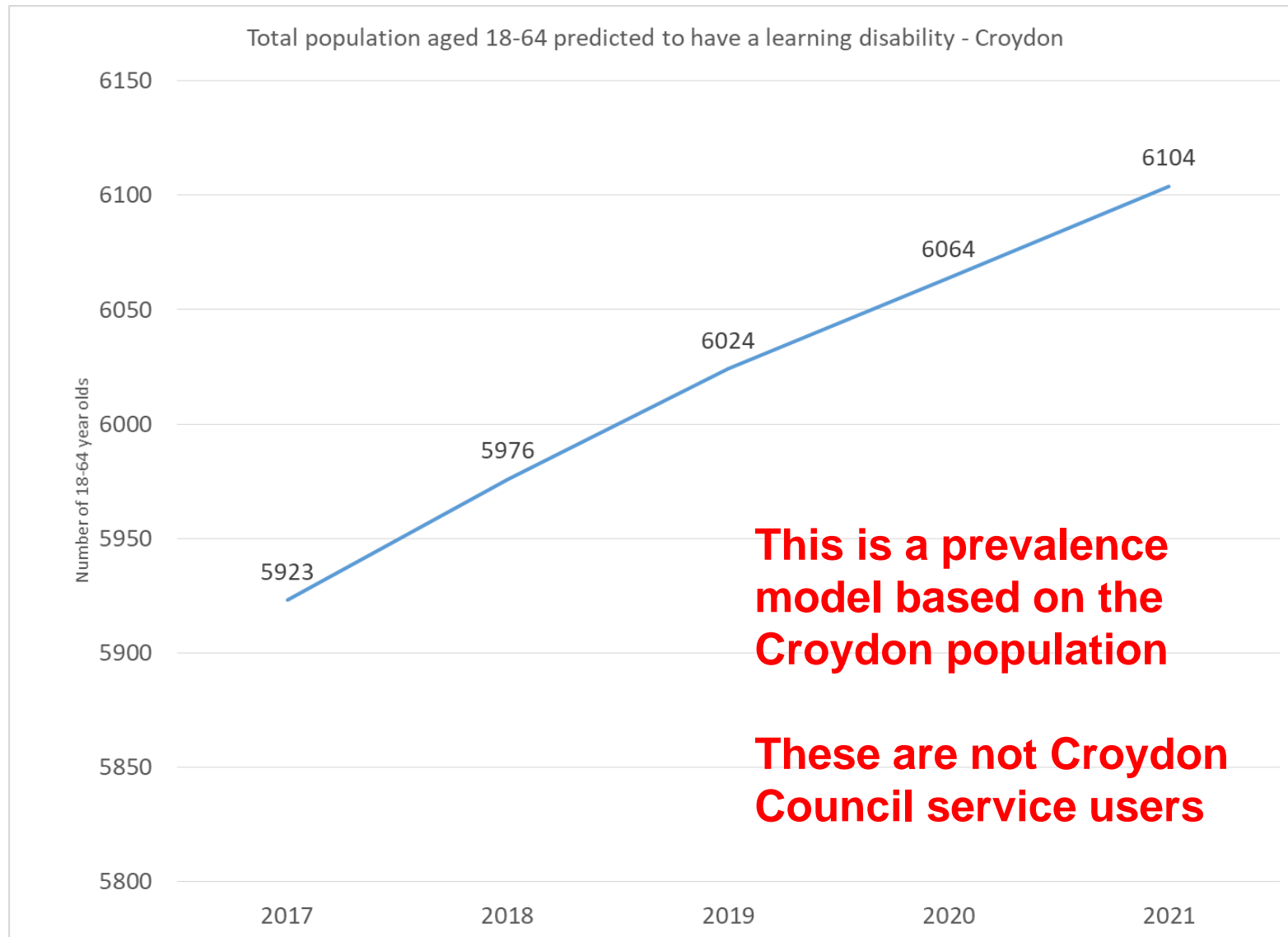
2018 – 7,118
2022 – 8,173



Between 2017 and 2021 the 18-64 population predicted to have a learning disability in Croydon is projected to grow by 3%

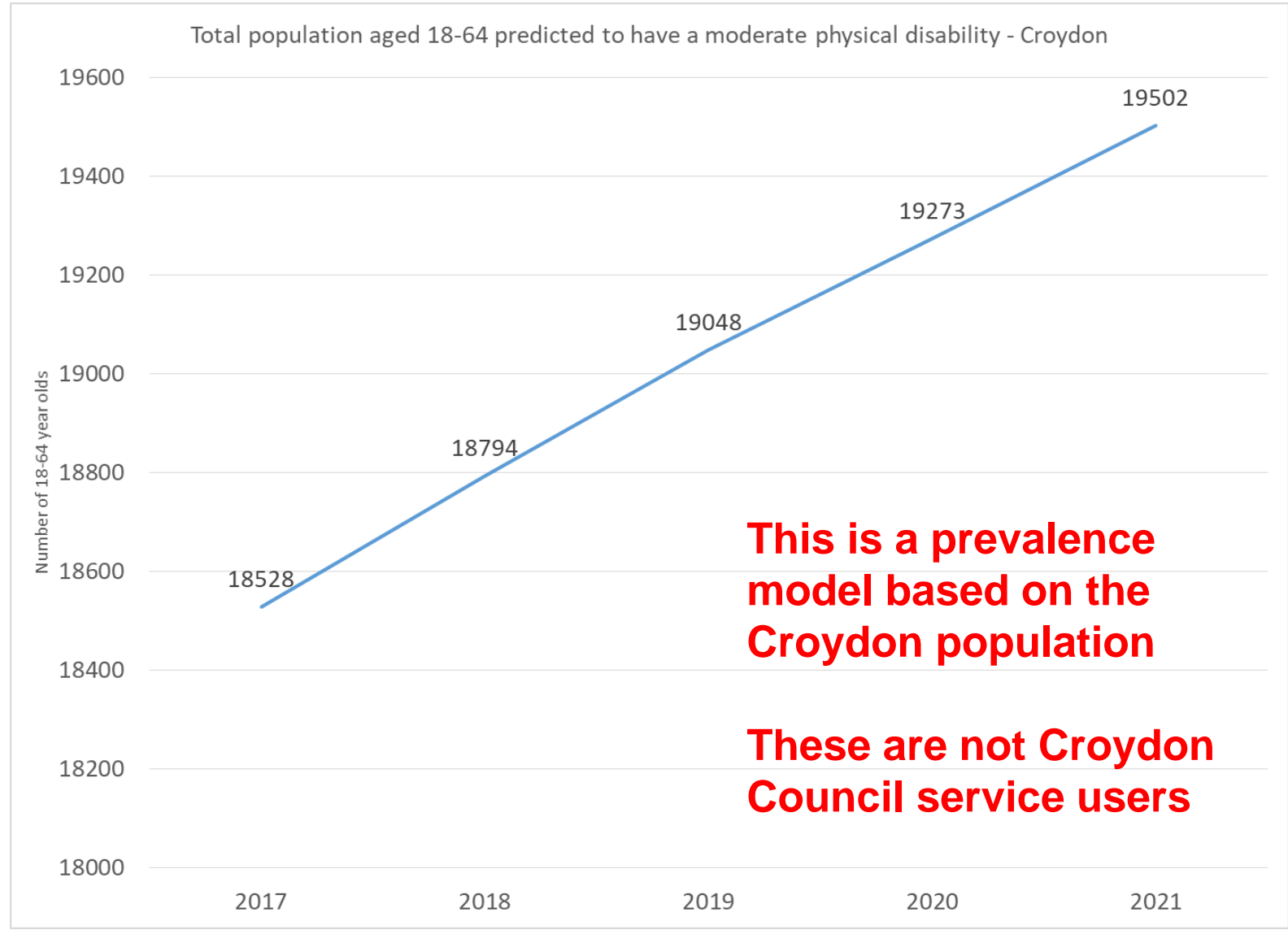
2017 – 5,923

2021 – 6,104



Between 2017 and 2021 the 18-64 population predicted to have a moderate physical disability in Croydon is projected to grow by 5%

2017 – 18,528
2021 – 19,502



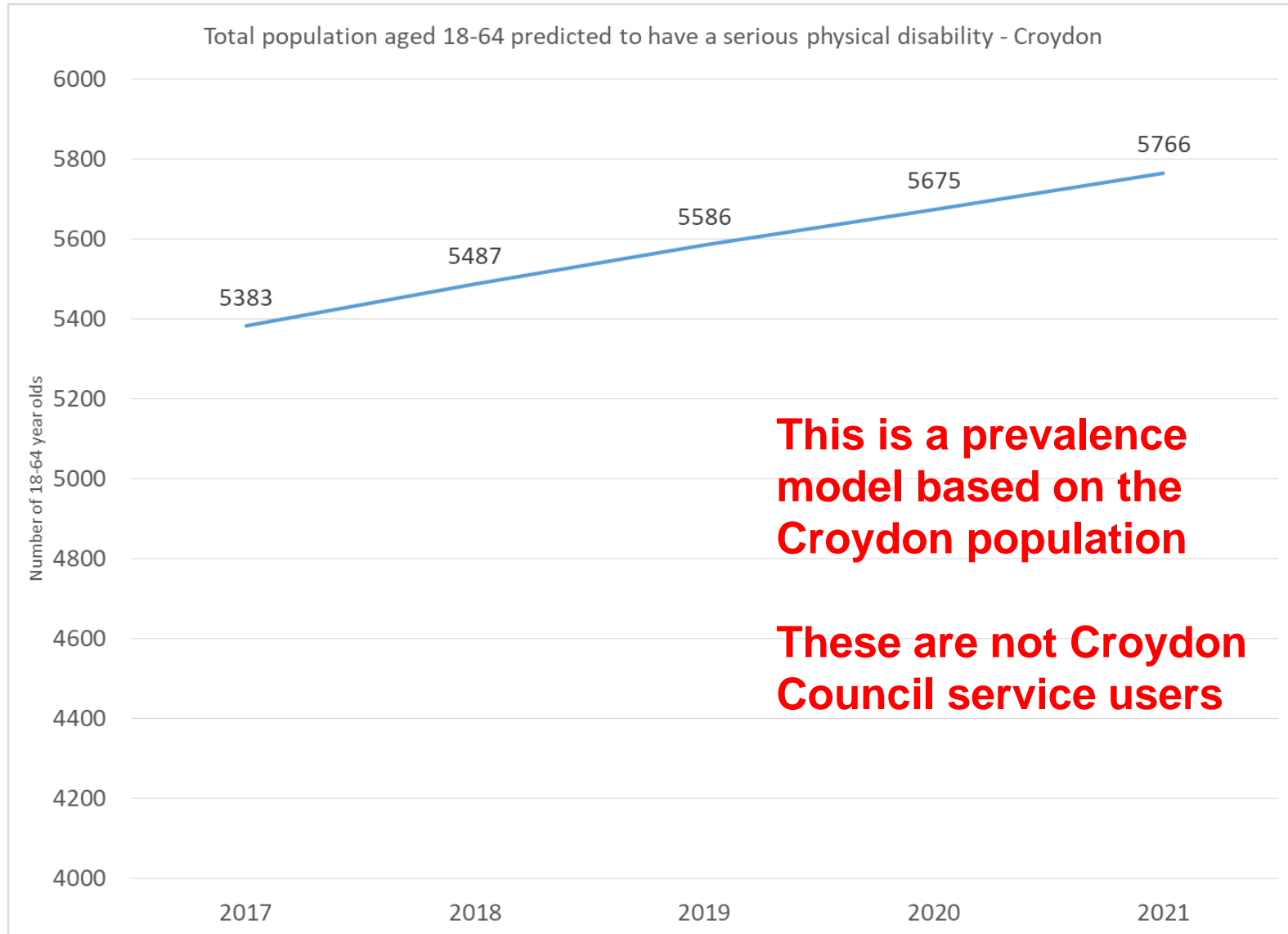
This is a prevalence model based on the Croydon population

These are not Croydon Council service users

Between 2017 and 2021 the 18-64 population predicted to have a serious physical disability in Croydon is projected to grow by 7%

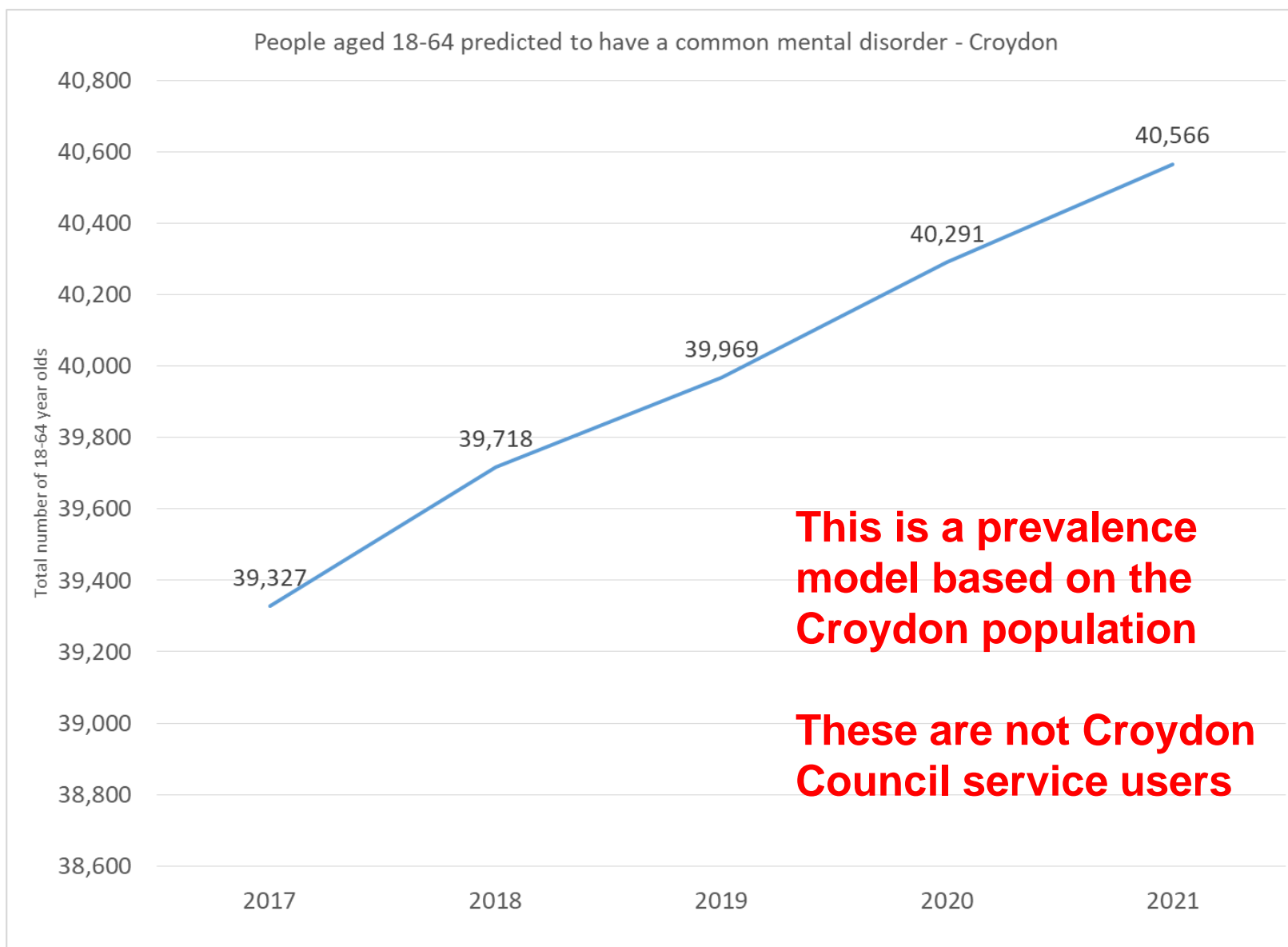
2017 – 5,383

2021 – 5,766



Between 2017 and 2021 the 18-64 population predicted to have a common mental disorder in Croydon is projected to grow by 3%

2017 – 39,327
2021 – 40,566



Borrowing since 2012/13 (excluding RIF)

	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	total
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Highways	9,523	8,512	11,646	7,961	5,747	4,071	47,460
Schools	7,344	18,870	1,304	1,679	7,647	28,403	65,247
BWH	30,764	10,125	10,125	-	-	-	51,014
Demolition of Taberner House	-	-	-	7,027	-	-	7,027
ICT	1,528	3,403	3,493	7,598	9,363	4,169	29,554
Waddon Leisure Centre	6,054	49	-	-	-	-	6,103
Emergency Temporary Accommodation	746	13,828	2,591	-	-	-	17,165
Corporate Maintenance Programme	418	1,796	891	2,604	3,416	2,036	11,161
Other	9,895	9,918	4,168	5,462	4,767	9,722	43,932
Total	66,272	66,501	34,218	32,331	30,940	48,401	278,663

Administration approach (1)

- 283 Manifesto promises
- Government funding
- Invest to Save
- Use of capital receipts
- Borrowings
- Use of assets
- Council tax
- Income and charging

Administration approach (2)

- Think Family Approach
- Joined Up services
- Health & Social Care integration
- Housing
- Prevention and early help
- Locality model
- In-sourcing & Commissioning
- Contract Management